

**PUBLIC SERVICE COMMISSION OF SOUTH CAROLINA
DOCKET NO. 2004-1-E
DIRECT TESTIMONY OF
PROGRESS ENERGY CAROLINAS, INC.**

WITNESS RONNIE M. COATS

1 **Q.** **Mr. Coats will you please state your full name, occupation, and address?**

2 **A.** My name is Ronnie M. Coats. I am employed by Progress Energy Carolinas, Inc. as
3 Senior Fuels Coordinator in the System Planning and Operations Department. My
4 business address is 410 South Wilmington St, Raleigh, North Carolina.

5 **Q.** **Please summarize briefly your educational background and experience.**

6 **A.** I graduated from North Carolina State University in 1967 with a B.S. Degree in
7 Chemical Engineering. I also obtained a Master of Business Administration Degree
8 from the University of North Carolina at Chapel Hill in 1989. I am a member of
9 the American Institute of Chemical Engineers (AIChE) and Professional Engineers
10 of North Carolina (PENC). I am a registered Professional Engineer in the state of
11 North Carolina and South Carolina. I joined the Company in 1968 and have held
12 several engineering and management positions related to the design, construction,
13 and operation of generating plants. These include: Principal Engineer, Manager of
14 Generation Services, and Manager-Environmental Compliance. In December 2001,
15 I assumed the position of Senior Fuels Coordinator in the System Resource
16 Planning Section of Progress Energy Carolinas, Inc. System Planning and
17 Operations Department. In my current position, I am responsible for maintaining
18 an oversight of fuel planning and procurement activities related to the Company's

1 regulated fleet to ensure that a reliable and economical supply of fuel is available to
2 meet the operating requirements of the regulated generating facilities.

3 **Q. What is the purpose of your testimony here today?**

4 **A.** The purpose of my testimony is to review the operating performance of the
5 Company's generating facilities during the period of January 1, 2003 through
6 December 31, 2003 and the expected operating performance of the nuclear units for
7 the projected period April 1, 2004 to March 31, 2005.

8 **Q. Describe the types of generating facilities owned and operated by the**
9 **Company.**

10 **A.** The Company owns and operates a diverse mix of generating facilities consisting of
11 hydro facilities, combustion turbines, combined cycle facilities, fossil steam
12 generating facilities, and nuclear plants.

13 **Q. Why does the Company utilize such a diverse mix of generating facilities?**

14 **A.** Each type of facility has different operating and installation costs and is generally
15 intended to meet a certain type of loading situation. In combination, the diversity of
16 the system, in conjunction with power purchases made when doing so is more cost-
17 effective than using a Company owned generating unit, allows the Company to
18 meet the continuously changing customer load pattern in a reasonable, cost-
19 effective manner. The combustion turbines, which have relatively low installation
20 costs but higher operating costs, are intended to be operated infrequently. They
21 also provide resources that can be started in a relatively short time for emergency
22 situations. In contrast, the large coal and nuclear steam generating plants have
23 relatively high installation costs with lower operating costs, and are intended to

1 operate in a manner to meet the constant level of demand on the system. Based on
2 the load level that the Company is called on to serve at any given point in time, the
3 Company selects the combination of facilities which will produce electricity in the
4 most economical manner, giving due regard to reliability of service and safety. This
5 approach provides for overall minimization of the total cost of providing service.

6 **Q. Please elaborate on the intended use of each type of facility the Company uses**
7 **to generate electricity.**

8 **A.** As a general rule, peaking resources such as combustion turbines, are constructed
9 with the intention of running them very infrequently, i.e., only during peak or
10 emergency conditions. Therefore, as a rule, they have a very low capacity factor,
11 generally less than 10%. Because combustion turbines can be started quickly in
12 response to a sharp increase in customer demand, without having to continuously
13 operate the units, they are very effective in providing reserve capacity. Intermediate
14 facilities are intended to operate more frequently and are subject to daily load
15 variations. Because these facilities take some time to come from a cold shut down
16 situation, they are best utilized to respond to the more predictable system load
17 patterns. Additionally, these plants, located across the Company's service territory,
18 contribute to overall system reliability. As a rule, they operate with capacity factors
19 in the range of 20% to 60%. The Company's intermediate facilities are
20 predominately older coal plants and combined cycle units. Baseload facilities are
21 intended and designed to operate on a near continuous basis with the exception of
22 outages for required maintenance, modifications, repairs, major overhauls, or for
23 refueling in the case of nuclear plants. These plants are traditionally called on to

1 operate in the 60% and greater capacity factor range. The Company's four nuclear
2 units and four larger coal units constitute the Company's baseload facilities.

3 **Q. Were there any increases in your generating capability during 2002³?** ✓

4 **A.** Yes. During the Brunswick 2 Spring 2003 refueling outage, modifications
5 were completed on the first phase of a power uprate project. After testing and
6 performance observations during the year, the Maximum Dependable Capacity of
7 Brunswick 2 was increased by 89 megawatts effective January 1, 2004. This brings
8 the net rating of the unit to 900 megawatts.

9 **Q. How does the Company ensure that it operates these three types of generating**
10 **facilities as economically as possible?**

11 **A.** The Company has a central Energy Control Center which monitors the electricity
12 demands within our service area. The Energy Control Center regulates and
13 dispatches available generating units in response to customer demand.
14 Sophisticated computer control systems match the changing load with available
15 sources of power. Personnel at the Energy Control Center, in addition to being in
16 contact with the Company's generating plants, are also in communication with other
17 utilities bordering our service territory. In the event a plant is suddenly forced off-
18 line, the interconnections with neighboring utilities help to ensure that service to
19 our customers will go uninterrupted. Additionally, the interconnections allow us
20 access to the unloaded capacity of neighboring utilities so that our customers will
21 be served by the lowest cost power available through inter-utility purchases.

22 **Q. How does the Company determine when it needs to purchase power?**

1 A. The Company is constantly reviewing the power markets for purchase
2 opportunities. We buy when there is reliable capacity available that is less
3 expensive than the resources we currently have or are considering building. This is
4 done on an hourly, daily, weekly, monthly, yearly, and multi-year basis.

5 **Q. When all available facilities are operating and more power is needed, what**
6 **happens?**

7 A. There are several courses of action that could be taken. One is to go to the power
8 markets for purchase opportunities. A second is to call on reserves from
9 neighboring utilities. The Company participates in the VACAR reserve sharing
10 group. VACAR is made up of several utilities in Virginia and the Carolinas. Each
11 member of the group maintains a reserve of capacity that may be called on and
12 scheduled to another member that is in need. If there is absolutely no power
13 available, the only action remaining is to reduce the demand on the system to
14 maintain the integrity of the interconnection. This is accomplished through the
15 General Load Reduction Plan (GLRP). The plan begins with voltage reduction and
16 customer appeals, progresses to interrupting curtailable industrial customers and
17 then to rotating outages. The Company makes every effort to avoid implementation
18 of the GLRP by maintaining adequate reserves levels and maintaining the
19 generation fleet for reliable operation.

20 **Q. During the review period January 1, 2003 through December 31, 2003, did the**
21 **Company prudently operate its generating system within the guidelines**
22 **discussed in regard to the three types of facilities?**

1 A. Yes. Two different measures are utilized to evaluate the performance of generating
2 facilities. They are equivalent availability factor and capacity factor. Equivalent
3 availability factor refers to the percent of a given time a facility was available to
4 operate at full power if needed. Capacity factor measures the generation a facility
5 actually produces against the amount of generation that theoretically could be
6 produced in a given time period, based on its maximum dependable capacity.
7 Equivalent availability factor describes how well a facility was operated, even in
8 cases where the unit was used in a load following application. Our combustion
9 turbines (including the Richmond County Combined Cycle Unit) averaged 94%
10 equivalent availability for the twelve-month review period ending in December
11 2003, and 4.1% capacity factor indicating that they were almost always available
12 for use but operated minimally. This is consistent with their intended purpose. Our
13 intermediate (or cycling) coal fired units, had an average equivalent availability
14 factor of 94% and a capacity factor of 60.5%, again indicative of good performance
15 and management. Our fossil baseload units had an average equivalent availability
16 of 91.5% and a capacity factor of 67.4%. Thus, the fossil baseload units were also
17 well managed and operated. The Company's nuclear generation system achieved a
18 net capacity factor of 98.5% for the twelve-month review period. Excluding outage
19 time associated with reasonable outages, such as refueling, the nuclear generation
20 system's net capacity factor rises to approximately 104.4%. Therefore, pursuant to
21 S.C. Code Ann. § 58-27-865(F), since the adjusted capacity factor exceeds 92.5%,
22 the Company is presumed to have made every reasonable effort to minimize the
23 cost associated with the operation of its nuclear generation system.

1 **Q.** How did the Company's nuclear production in 2003 compare to previous
2 years?

3 **A.** 2003 was a record-setting year for the Company's nuclear fleet from several
4 perspectives. In total generation, our nuclear plants provided over 28.4 million
5 megawatt-hours, surpassing the previous annual high of 27.2 million megawatt-
6 hours set in 2002. This level of generation accounted for 47% of our system
7 generation. Both our Brunswick and Robinson Nuclear Plants set new generation
8 records during 2003. Our Brunswick units generated over 14.7 million megawatt-
9 hours and the Robinson nuclear unit generated over 6.4 million megawatt-hours.
10 The Brunswick 2 refueling outage was completed in 29 days. Major work during
11 the outage included replacement of the high pressure turbine and reactor feed pump
12 turbine rotors. This work was an integral part of the power uprate project
13 previously mentioned. The Robinson nuclear unit was connected to the grid for the
14 entire year. At Harris, the 2003 refueling outage was completed in 22 days. This
15 represented a new record for the shortest duration refueling outage for our nuclear
16 fleet, and placed in the top quartile in the industry for outage duration.

17 **Q.** You have not specifically addressed the performance of the Company's hydro
18 units. Please discuss their performance.

19 **A.** The usage of the hydro facilities on the Company's system is limited by the
20 availability of water that can be released through the turbine generators. The
21 Company's hydro plants have very limited ponding capacity for water storage. The
22 Company operates the hydro plants to obtain the maximum generation from them;
23 but because of the small water storage capacity available, the hydro units have been

1 primarily utilized for peaking and regulating purposes. This maximizes the
2 economic benefit of the units. For the review period, the hydro units had an
3 equivalent availability of 97% and operated at a capacity factor of 49.8%.

4 **Q. How did the Company's fossil units perform as compared to the industry?**

5 **A.** Our fossil steam system operated well during this review period, achieving an
6 equivalent availability of 92.7%. This exceeds the most recently published NERC
7 average equivalent availability for coal plants of 84.3%. The NERC average covers
8 the period 1998-2002 and represents the performance of 917 units. Equivalent
9 availability is a more meaningful measure of performance for coal plants than
10 capacity factor because the output of our fossil units varies significantly depending
11 on the level of system load. Our larger fossil units, Roxboro Units 2, 3, and 4 and
12 Mayo Unit 1, operated at equivalent availabilities of 88%, 94%, 97%, and 87%,
13 respectively. As I mentioned earlier, the baseload coal units achieved an average
14 equivalent availability of 91.5%.

15 **Q: How did the performance of the Company's nuclear system compare to the**
16 **industry average?**

17 **A:** During the period January 1, 2003 through December 31, 2003, the Company's
18 pressurized water reactors ("PWRs"), Robinson Unit 2 and Harris Unit 1, achieved
19 capacity factors of 103.5% and 91.8%, respectively. On average, these nuclear
20 units operated at an 97% capacity factor during the test period. In contrast, the
21 NERC five-year average capacity factor for 1998-2002 for all commercial PWRs in
22 North America was 86.4%. Brunswick Units 1 and 2, which are both boiling water
23 reactors ("BWRs"), achieved capacity factors of 100.8% and 98.9%, with an

1 average of 99.9% for the entire plant. The NERC five-year capacity factor average
2 for 1998-2002 for all BWRs was 85.7%. The Company's nuclear system incurred a
3 1.2% forced outage rate during the test period compared to the industry average of
4 5.1%.

5 **Q. Are you presenting any exhibits with your testimony?**

6 **A.** Yes. Coats Exhibit No. 1 is a graphic representation of the Company's generation
7 system operation for the twelve-month review period.

8 **Q. Please describe the projected performance of the Company's nuclear system**
9 **for the time period April 1, 2004 through March 31, 2005.**

10 **A.** Including the impact of planned refueling outages, I project that the Company's
11 nuclear units will achieve an average net capacity factor of 94.7% during this
12 period.

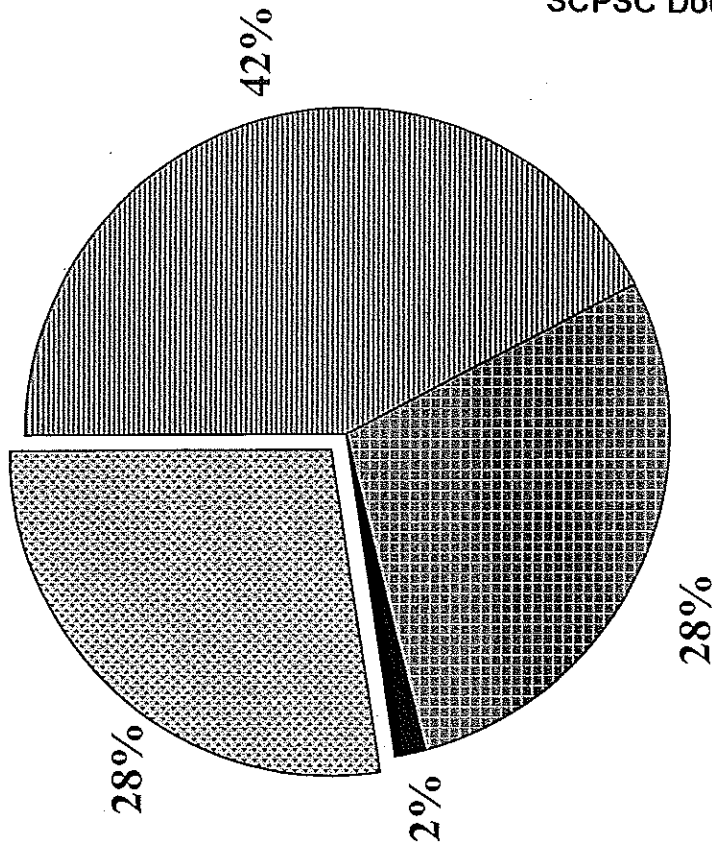
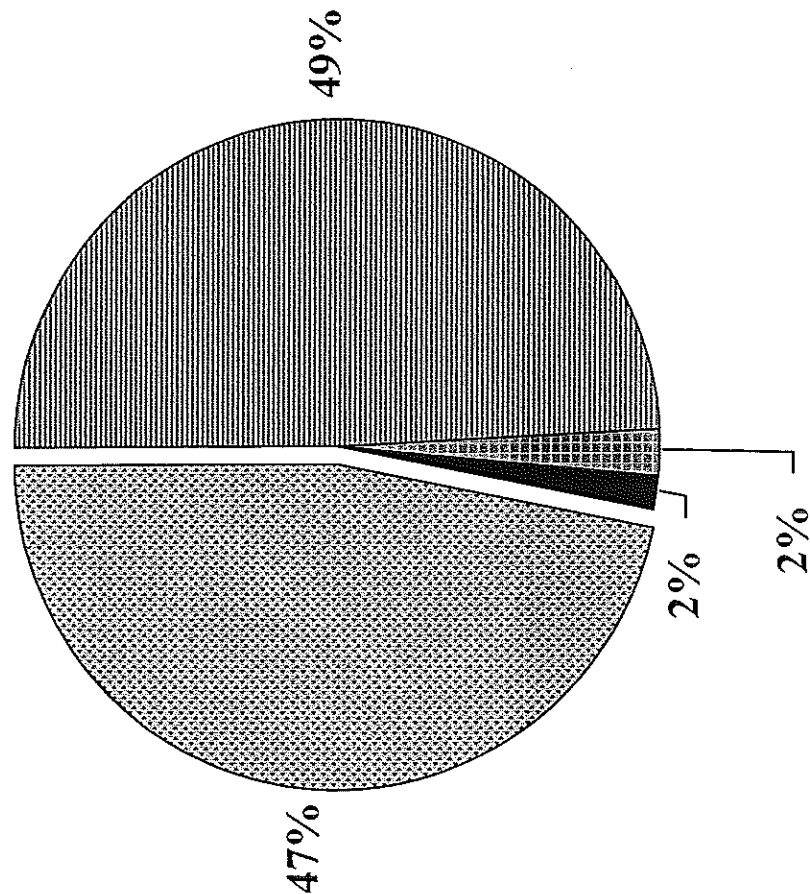
13 **Q. Does this conclude your testimony?**

14 **A.** Yes.

Comparison of Progress Energy Carolinas Installed Generating Capacity to Actual Generation Mix January through December 2003

Generation Mix

Installed Capacity



Coal

Oil & Gas

Hydro

Nuclear

